IT MANAGEMENT AND STRATEGIES

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หัวข้อคำบรรยาย

Foundations of IT

- Concepts, Strategy and Organization
- **Information Support Systems**
 - Collaborative, Decision, Intelligent Support
- **Management of IT**
 - IT Resources, Security and Impact

FOUNDATION OF IT



WHAT IS IT?

Information Technology or IT consists of

- Computer Technology
- Communication Technology
- And is developed on
 - Microelectronics, Micromachinery, Optics, and Information Theory

WHY "IT" IS IMPORTANT?

- "IT" provides ability to achieve "Anytime Anywhere"
- **"IT"** helps obtain information for timely and right decision making
- **"IT"** helps provides directions for improving business strategies and tactics

"IT" IS THE BASE OF BUSINESS

All large companies use IT as a means to conduct business

"IT" helps link business with partners and customers

"IT" helps the company to know what customers want

TRADITIONAL "IT" APPLICATIONS

- **Expedite business operations through work automation at lowest level**
- **Efficient operations at middle level**
- Effective business decisions for management
- Strategic movement for the whole corporate

"IT" IS CHANGING RAPIDLY

"IT" is the only technology that changes faster than other technologies

"IT" applications also change at the light speed. What is good today may not be adeaquate for tomorrow.

We need to quickly adapt to changes

Evolution and Productivity Growth in Information Technology





Silicon Wafers



Top view of 486 Microprocessor chip



486 chip compare with a human finger



Intel Pentium microprocessor

Intel Microprocessor Evolution



Intel microprocessors have doubled in transistor count approximately every eighteen months, in accordance with Moore's Law

Transistors

More Complex Designs



Since the 8086's debut in 1978, the number of transistor on Intel's x86 microprocessors has increased by a factor of about 190. This reflects the greater complexity of Intel's designs



Since 1978, Intel's x86 processor have steadily increased in performance. Although Dhrystone MIPs are no longer considered a good measure of CPU performance, they are the only benchmarks that span all six x86 generations

Seven generation of memory chip (D-RAM)



Evolution of Computer Usage

- Scientific computation
 - **Business computation**
- Information explosion
 - Office automation intiation
- Knowledge management



Responsibility of the CC

- Provide computing power
- Provide instructions, guidance, and help
- Develop quality applications
 - Maintain quality services
 - **Provide efficient networks**

Changing Nature of Hardware

- Mainframes are downsized
- Personal computers become more powerful
- Mobile computing is common
 - **PDA and palmtop are widespread**
- **World Wide Web is computertainment**

Changing Nature of Software

- Widespread of tailor made package
- More reliable through standardization
- Object oriented paradigm
 - Natural language interface
 - Voice recognition

Changing Nature of Connection

- Adoption of Client Server System
- Islands of automation become global network
- **Proliferation of Internet connections**
- **Development of intranet and extranet**
- **Development of Web TV**

Changing Nature of Management

- Users have become more IT knowledgeable
- Insourcing becomes outsourcing
- **IT** strategy merges with business strategy
 - Value of investment is seriously considered
 - Emphasis on standardized integration

Changing Nature of Organizations

- Shorter line of management control
- More information flow between staff
- More authorization of decision makings
- More knowledge workers
- More employee and customer satisfaction

INFORMATION SUPPORT SYSTEM



What is information

Results of processing transactional data and other data by means of statistics, comparison, forecast, grouping, etc.

Information is usually produced by information systems which are in a variety of forms and patterns

INFORMATION SYSTEMS

An integration of computer hardware, software, network, human, and data to process and provide information

There are many types of IS

Each has its own functions and objectives

Good IS must be user friendly



Transaction Processing System

- Most basic systems to collect all transactions and produce related documents
- **Examples: Cashier counters in 7-11, UBC bill** payments by subscribers
- TPS create databases for use in other IS and must be wisely designed

Management Information System

MIS uses data in DB to produce information reports for supervisors and managers

MIS concept has been developed long time ago but cannot be developed without TPS

Mngrs must be involved in suggesting what information is necessary for decision making

Executive Information System

EIS provides capability to obtain high level internal and external information with some explanations from analysis teams **Executives have terminals to read** information and search for some doubtful data in the database

DECISION SUPPORT SYSTEM

DSS helps users to predict and compare results of the decision making

Prediction is through the use of models from Operations Research, Econometric, etc

DSS does not make decision for mngrs

Expert System

ES capture experiences and knowledge from human experts and put them in the way that other less experienced persons can use
ES is useful in diagnosis problems, planning and scheduling

Example is ES in diagnose plant diseases

Office Information System

OIS is developed to help executives, mngrs, and staff obtain the benefit of IT and IS
OIS provides ability to send and receive messages, data, information in the corporate
OIS helps to achieve better communication

Enterprise Resource Planning

An integrated information system covering activities from transaction to decision making and links to partners and customers
Very attractive but risky because the companies that succeed in this are limited

Customer Relationship Management

CRM comes very strong at present

It is a system that keeps track of customer activities, complaints and contacts both through the salespersons and Internet

CRM can help make better service to customers which result in satisfaction



Mobile Information System

New kind of system which enable mngrs and staff to work while on the trip

Tools: Lap top or Notebook PC, Modem card for connectivity, browser software, Internet membership, and other software

Most important tool is the Internet

Internet

- Largest computer network
- Provides connectivity to home, offices, schools, universities, companies, industries, corporations, government organizations
- **Provides several services: email, telnet, information search through WWW**

World Wide Web

Mechanism for public relations, advertisement of products and services, provide information both internally and externally

- A basis for e-commerce
- A tool for competitive intelligence



Requirements to search WWW

- Needed information is there
- Search engine is available
- Know what to search
- Know how to search
- Sense to tell whether information is true

Information in the WWW

- Market data for products
- Public relations materials
- Staff directories
 - Current news
 - **Government information**
 - Press releases
 - Article reprints
 - White papers

Information not accessible in WWW

- Trade secrets
- **Commercial databases**
- Copyrighted materials (can be accessed by authorized members)
 - Fee based learning materials

Important notes for WWW search

- URL (Universal Resource Locator) is an address of the website
- Information can be text, picture, voice, sound, video clips or animation image
 - Relevant software is necessary to obtain information put in different formats

HTML

- All information and documents are stored in the form of hypertext
 - Hypertext is the information with links to other documents in such a way that it is easy to point and click at the indicated words and the linked document will be displayed

Web vocabulary

Website is where we store our web pages
Webpages represent information as a set of short documents which fit in a few screens.
Each screen is equivalent to a webpage

Homepage is the first webpage of any website



How does IS help executives?

- Ability to see what is going on clearly
- Ability to forecast what is going to happen
- Ability to closely control all expenses
- Ability to work anywhere anytime
- Ability to understand competitors, customers
- Ability to make right decisions

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MANAGEMENT OF "IT"





Information Resources

- Hardware and Software
- Network and telecom equipment
 - Data and databases
 - Website and webpages
 - Human resources

IT Resources must be managed!

- IT management is very vital for survival
- Misinvestment may lead to disaster
- Wrong choice of IT may be costly
- Negligence of security may cause bad image
- Mistreatment of staff can be detrimental

IT Management is changing!

Traditional computer center or MIS center is changing to assist management to think strategically and work more efficiently Network is gaining more vital for corporate Customers must get what they want Users must get help and assistance rapidly

IT Management in 2000

- Change from authority to facilitator
- Implement new strategic directions quickly
- Get involved with strategic decisions
- Work more with users than with technology
- **Develop knowledge base for the corporate**



Impact of "IT"

- Impact is on everyone
- All employees must learn how to change and adapt themselves to IT environment
- Users must be receptive to new technology
- **Competitors are everywhere**
- **Bad guys are watching!**

Security

Security is a matter of life and death
Learn to have a sense of security protection
Develop a mechanism for protection
Create a scenario of disaster and develop a disaster mitigation plan



Where are the problems?

- Natural and manmade disasters!
- Databases can be lost or destroyed
- Detrimental virus can penetrate networks
- Unhappy staff may destroy data
- Negligence may cause a big loss

Mechanism for Security Protection

- **Use of IT protection such as Firewall**
- Use of encryption to protect data
- Use of backup to maintain continuity
- Use of password for login
- **Develop a team of Computer Audit**